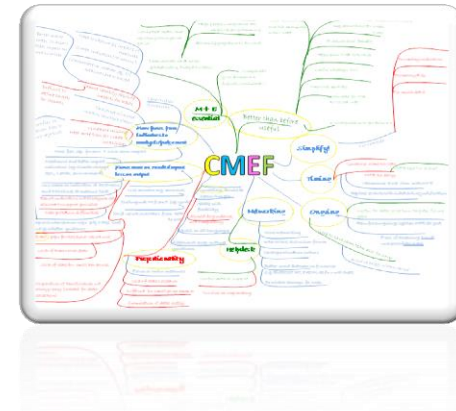


The road to M&E 2014-2020: then and now – what's the verdict?

Hannes Wimmer

Content

- The making of the CMES 2014-2020
- Your needs expressed back in 2010 (mind-map)
→ reflections on what has been achieved
- Your verdict on the outcomes (interactive session)



The making of the CMES 2014-2020

- Based on a **careful assessment** of the CMEF
- Aim to **develop an improved system** adapted to the needs of the new period
- **Intensive exchange** and discussions between ExCo, RD stakeholders, EU-Networks from March 2010 to Spring 2014
 - ExCo Meetings,
 - Stakeholder conference,
 - focus groups, etc.

→ *ExCo, March 2010: It started with a mind-map...*

How have the needs been addressed in the CMES 2014-2020?

M + E essential

Better than before

Simplify!

Timing

Ongoing

Networking

Helpdesk

Proportionality

Better macro-meth. To assess RDP impact on prod'n/prices
 Need to capture all impacts of measures (CMEF indicators too narrow)
 Concentrate on whether obj. of measures are achieved

Consistent meth. and reporting throughout period
 Helps people understand RD improves programming
 Allows aggregation to EU level

Other ministries now harmonising with CMEF
 Thematic analysis
 Important base for Meth. Data.

Practical and feasible
 Helps plan MGE activities
 Useful strategic tool
 Improves quality
 Mandate for MA to collect info

Too many indicators
 Too many EQs
 Too much data

Demonstrate what we do (stakeholders, budget holders)

Comparable good framework (logical, consistent)

« With practice to perfection »

Too complex

Move focus from indicators to analysis/judgement

Difficult to define targets for impacts
 Cannot identify absolute impacts for RDPs
 Challenge of mixed impacts/multiple effects
 Guidance missing need more tools for Leader, intangibles

Case studies flexibilities

More flex. to design EQs to suit objectives

More flex, esp. for env. + socio-econ. impact

Focus more on result/impact less on output

Need more and better impact indicators (eg climate change, QoL, Leader, environment)

Guidance came too late
 MTE-test for ex post
 MTE too early

Harmonise strat. Mon. with MTE
 Replace ex ante with substantive justification

Less monitoring, more eval.

Distinguish M from E (eg GVA)

Shift result indicators from APR to eval.

Guidelines clearer/simpler

Stable with flexibility
 Should be guidance, not compulsory

Avail. in all languages

Additional cross-cutting guidelines

More networking
 Inter-active discussion forum
 Develop evaluation culture

Better coord. Between info sources e.g. EUROSTAT, FADN, def'n rural areas
 Provide trainings for MAS

Useful for data collection, targets, filling gaps
 Reinforce ongoing, lighten MTE/ex post

Poss. of assessing trends instead of absolutes

Avoid changes within period
 Good to have same team also for MTE

Useful method. support
 Too slow in responding

Focus on main measures

Cost of data collection

Difficult for small programmes

Cumulation of data costly and error prone

Improve intervention logic (obj.-EQs-ind) and give better guidance

Data gaps for baseline/ result ind.

Lack of time series data

Lack of data for small territories

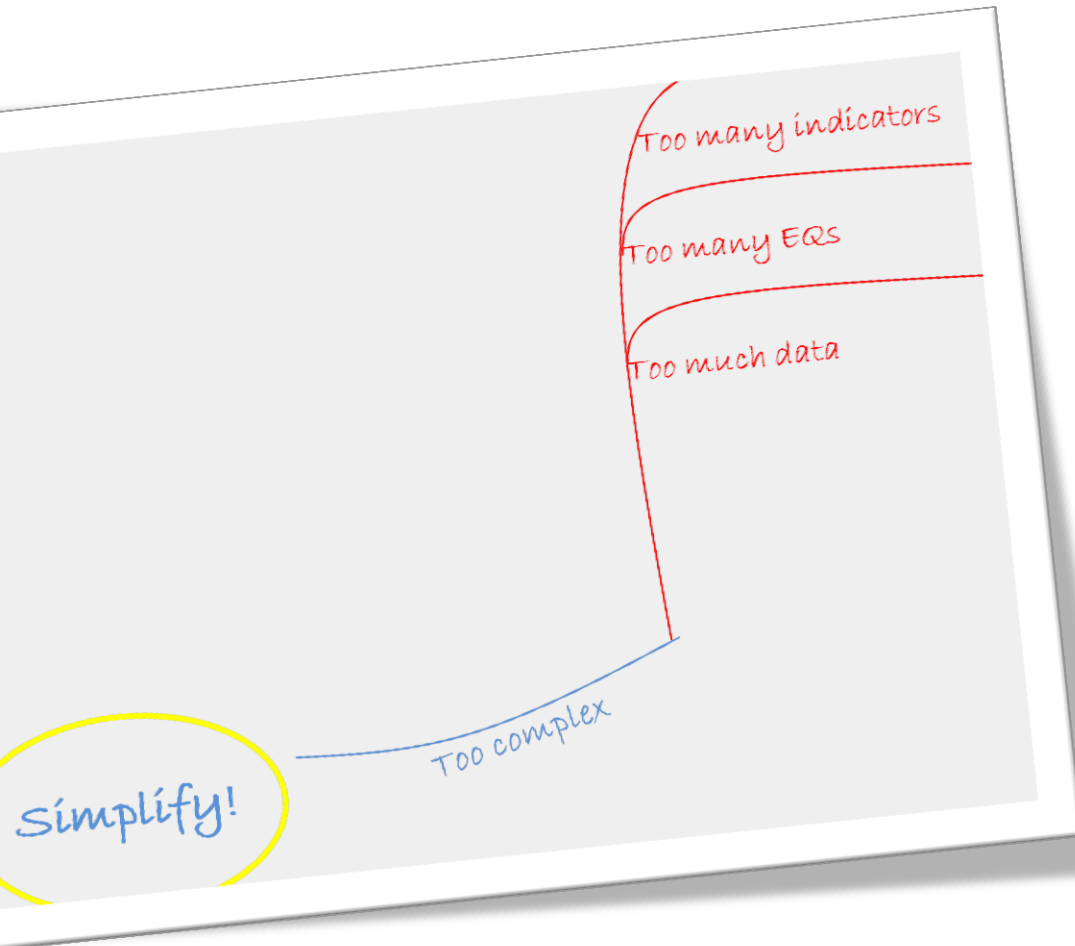
Cooperation of beneficiaries not always easy (needed for data collection)

Usefulness...



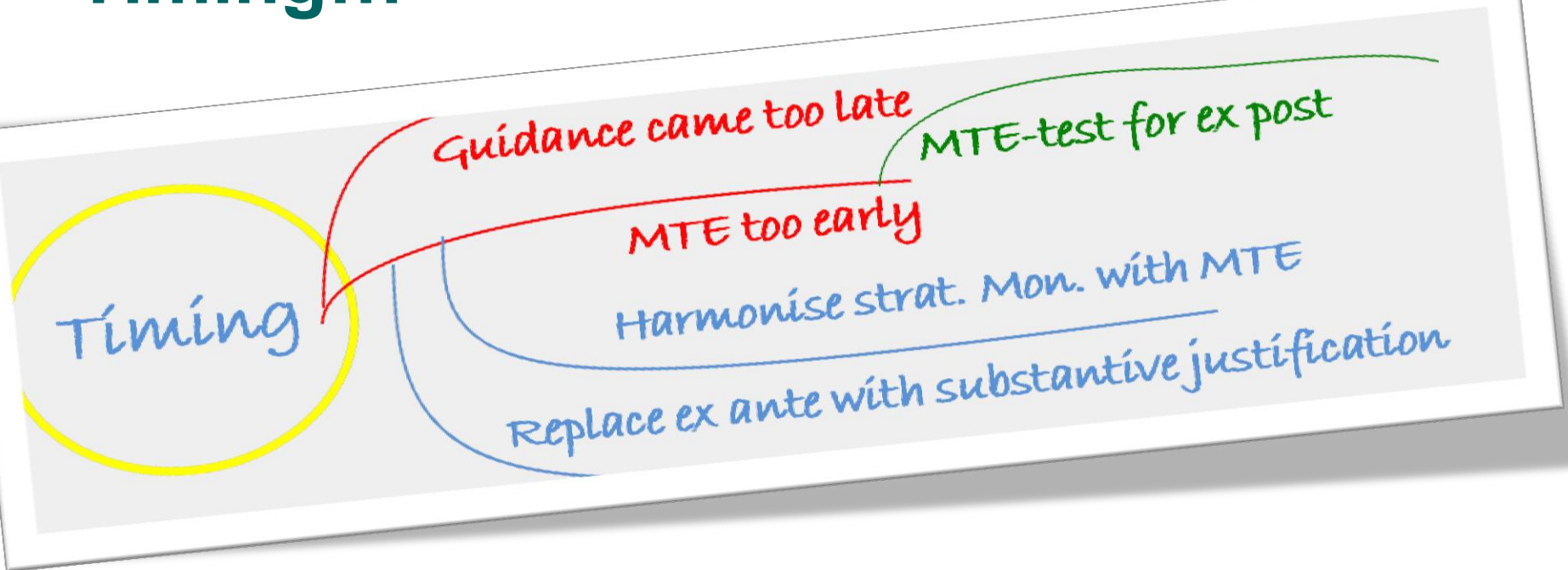
- ✓ CMES developed in a collaborative way
- ✓ Introducing more practical elements (evaluation plan, operations database)

Simplification...



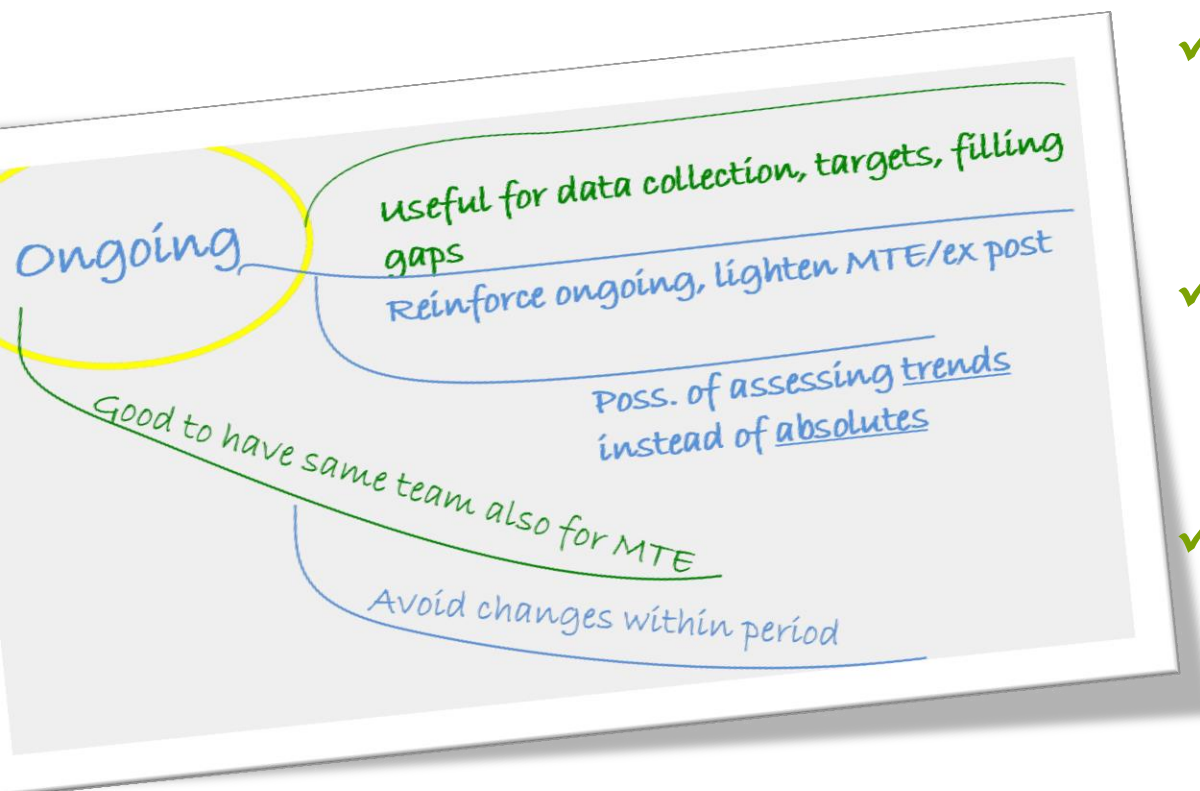
- ✓ Reduced common elements (EQs, indicators)
- ✓ Enhanced flexibility to introduce programme-specific elements
- ✓ Stronger use of EU data sources
- ✓ Simplified aggregation

Timing...



- ✓ Evaluation timing is better adapted to the needs of programme management and steering (2 AIRs instead of one MTE)

Evaluation during the programming period...



- ✓ Enforced through own instrument (evaluation plan)
- ✓ M&E built into RDPs right from the beginning
- ✓ Flexibility to fine-tune evaluation activities

Focus on analysis & judgement...



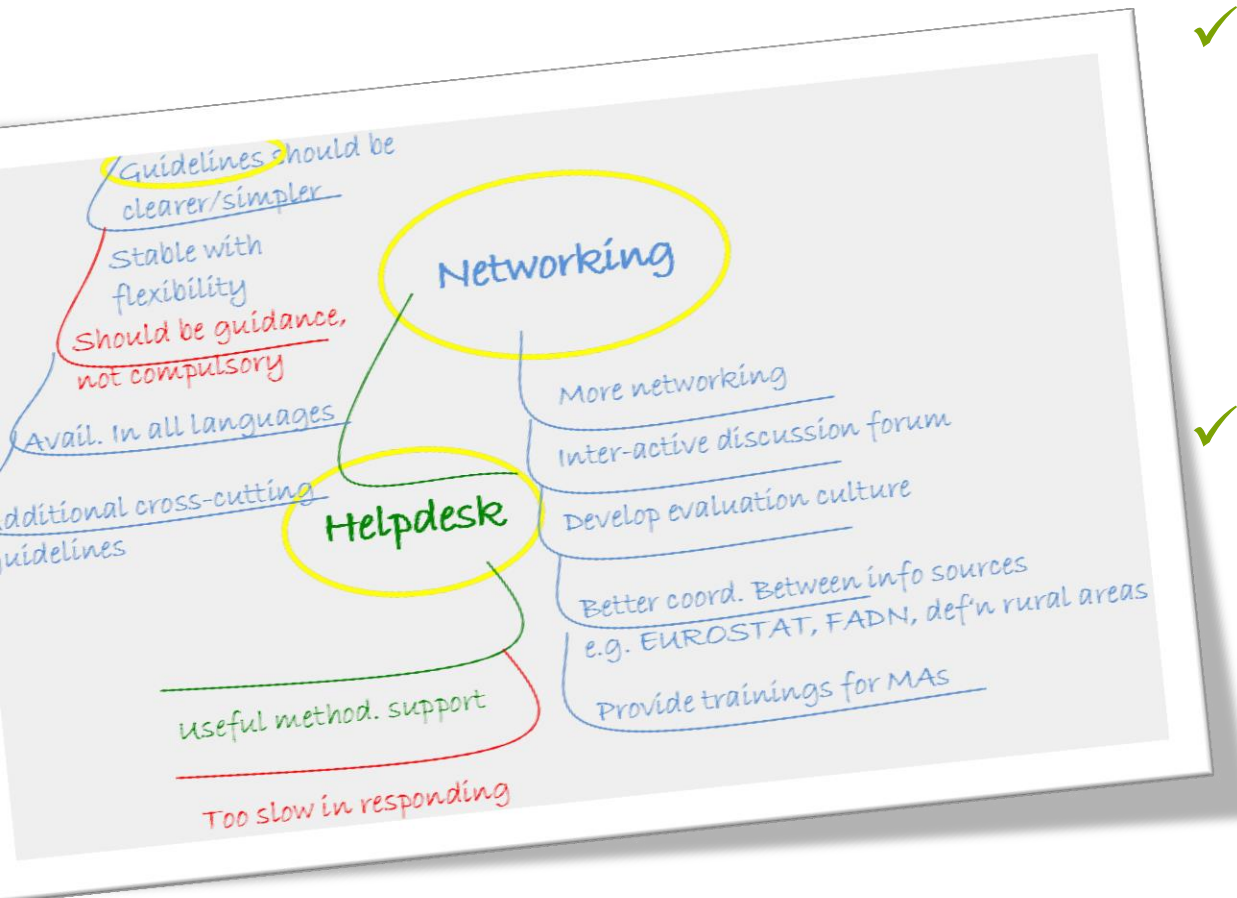
- ✓ A solid basis for evaluation has been established (by clear intervention logic)
- ✓ EQs, JC, indicators have been clearly linked to lead to more solid judgements and conclusions

Focus on results and impacts...



- ✓ Well defined set of result and impact indicators corresponding to RDP objectives and focus areas
- ✓ Complemented with programme-specific indicators

Networking & capacity building, support...



- ✓ Continue to be supported through relevant instruments (e.g. European networks, NRN...)
- ✓ Guidance on new CMES available right from the programme start and to be further developed

Proportionality...

Proportionality

Focus on main measures

Cost of data collection

Difficult for small programmes

Cumulation of data costly
and error prone

- ✓ Less compulsory and common elements
- ✓ More targeted data collection
- ✓ Better use of Eurostat data
- ✓ Legal backing for information from beneficiaries

Your verdict on the new CMES...

(Interactive session)

1. Usefulness & simplification
2. Timing & evaluation during the programming period
3. Focus on analysis/judgements & results/impacts
4. Networking & proportionality

Thank you for your attention!