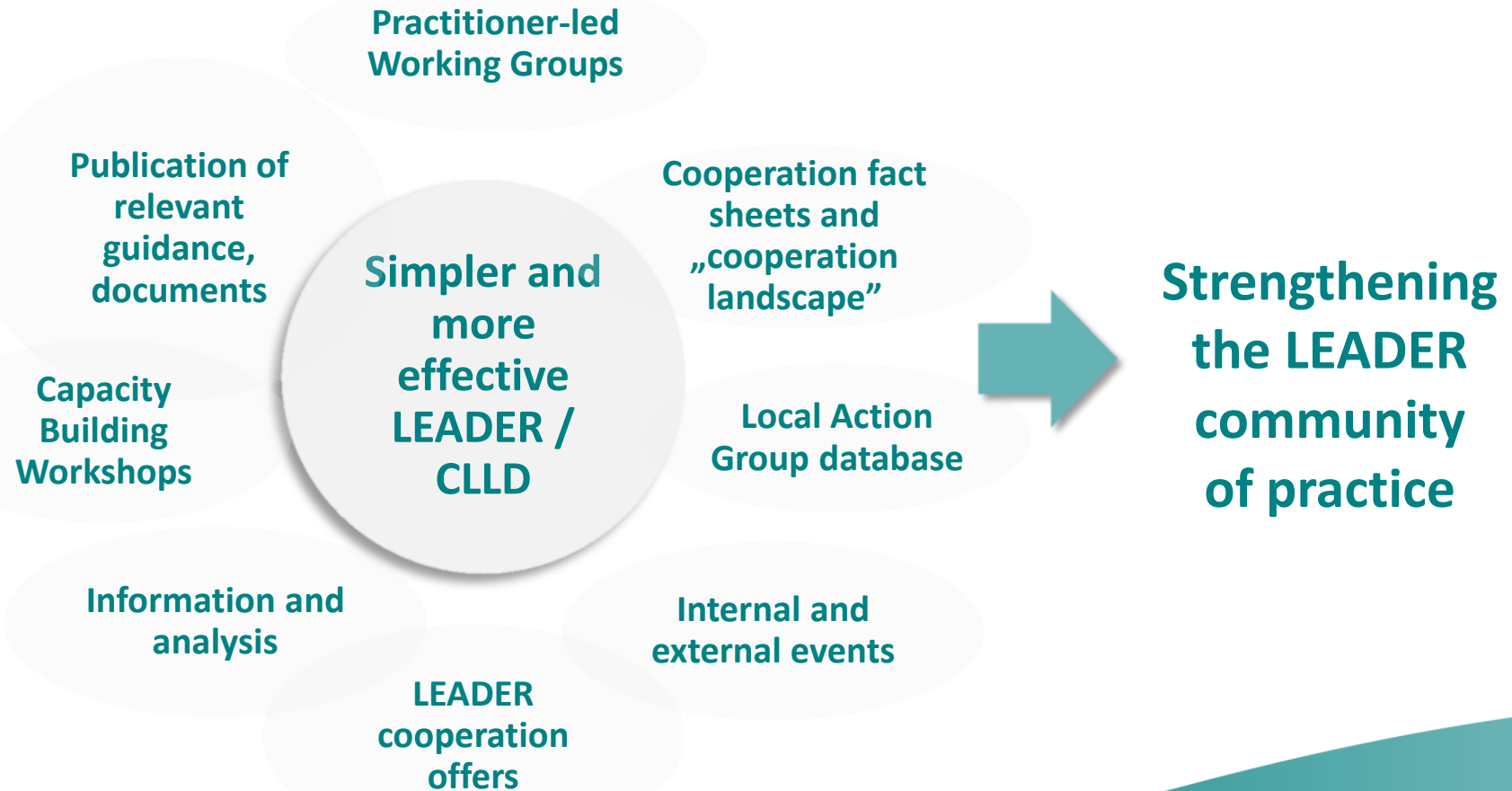


# ENRD support to „Simpler, more effective LEADER/CLLD”

Peter Toth, ENRD CP

Cuenca, Spain – 04 April 2018

# ENRD Tools and support



# ENRD Tools

## Cooperation fact sheets

- **34 fact sheets validated and online**
- **“LEADER cooperation landscape” online (information on more than 60 RDPs)**

## LAG database

- **Advanced version online**
- **Data for 27 EU MSs now available (2492 (F)LAGs)**
- **Updates are continuous**

## LEADER Cooperation offers

- **New tool (searchable offers database)**
- **Currently 73 offers on ENRD website**
- **Partner search offers from 17 EU MSs: AT, BE, DE, EL, ES, FI, FR, HR, IT, LV, LT, LU, PL, PT, RO, SI, UK**

# Practitioner-Led Working Groups

## LEADER Cooperation PWG

- Recent topics: TNC2020+, evaluation of TNC projects
- What indicators to capture the benefits of TNC? (possible testing)
- Change the TNC ‚narrative‘ – it is a tool to contribute to the LDS through learning from other LAGs

## LEADER Innovation PWG

- Recent activities (LEADER Innovation WS, video conference)
- New LEADER Innovation page on ENRD website
- > 15 LEADER innovation examples - new template – collection ongoing
- Under development: „Elements of LEADER innovation in the delivery chain“

# Summary of lessons learnt from recent events/workshops

- **5th Rural Networks' LEADER/CLLD Sub-Group meeting**
- **ENRD Workshop on LEADER Simplification**
- **ENRD Workshop on LEADER Innovation**

# ENRD Workshop on LEADER Innovation

## Objectives and topics

- To discuss the causes and effects of risk-aversion and opportunity-seeking in LEADER delivery
- The role of controls and audit
- Discussion sessions on the ‘perceived’ risks and opportunities of LEADER innovation

## Findings

- No specific control rules for innovative projects
- Narrow interpretation of rules prevent risk-taking and innovation
- LAG quality, capacities and resources for animation – essential for LEADER innovation
- Operational culture with „can do” attitude and focus on partnership instead of top-down controls
- Better coordination of information and communication in the delivery chain
- Audits and controls should be used for learning for all LEADER stakeholders
- Proportionality of controls

# ENRD Workshop on LEADER Simplification

## Current Period – a lot can be done now in Member States

- Use available SCO tools, clarify needs & understanding, share examples, workshops, training, peer exchange etc
- Improve delivery chain communication & coordination - establish common understanding of approach & each other – platforms - secondments?
- Proportionality of controls, reduce gold plating, a single controls system
- Problem solving approaches, learn from audit, etc. & communicate
- Increased LAG animation & promotion of LEADER results
- Quality assurance approaches, LAG and delivery chain

## Future – In Member States, as above plus

- Start now, work in parallel, prepare approach based on local needs, evaluate now & apply the lessons
- Locally oriented, appropriate & beneficiary focused strategies & decision making etc
- Clear demonstration of the value added

# 5th LEADER/CLLD Sub-Group meeting – some messages

## Discussions on

- Simplification – moving forward together at the Member State level
- Demonstrate added value of LEADER, ensure common understanding in the delivery chain
- Enable LAGs to focus more on animation, project support and development
- Modifying Member States' existing delivery systems to improve LEADER delivery and results

## Some important points raised

- Understand that LEADER is for local development
- Effective CLLD - strongly linked to effective animation
- Discussion among all actors of the delivery chain
- Role of networks – supporting LAGs/capacity building for their work
- Getting the governance systems right – mutual understanding of roles in the LEADER delivery system
- Have an open, positive, 'can do' attitude



# The ENRD LAG Survey 2017

## - scope and structure

- **710 LAGs from 19 national and 70 regional RDP territories**
- **,top-3' respondent MSs: Germany (143), France (86), Spain (83)**
- **38 Questions**
  - **Basic data**
  - **LEADER principles**
  - **LEADER operation**
  - **LEADER improvements**

# The ENRD LAG Survey 2017 - some key findings

**strong focus on local  
development**

**Administrative requirements  
– constraining factor (both for  
LAGs and project holders)**

**Simplification – improved  
coordination in the delivery  
chain**

- top priority activity for LAGs: ‚supporting project development‘
- Top operational priority: to achieve LDS objectives
- >65% of LAGs think reporting and administrative requirements constrain their implementing capacity - 78% of LAGs think this also constrains project promoters
- 63% of LAGS report increased levels of Managing Authority/Paying Agency requirements since 2014
- From RDP authorities and/or NRNs, the LAGs expect more support in better understanding audit expectations and improved cooperation/coordination in the LEADER delivery system
- From the ENRD, LAGs expect more support in implementing simplified cost options, innovation, and networking and cooperation.

# Summary – emerging priorities



1. Coherent & consistent communication in delivery chain
2. Demonstrate added value of LEADER, ensure common understanding in delivery chain
3. Enable LAGs to focus more on animation, project support & development



4. Enhance SCO use for simpler delivery & reduced admin burden
5. Make sure all LEADER stakeholders learn from controls & audits
6. Simplification - moving forward together at the MS level (involving MAs, LAGs, NRNs, PAs in finding good solutions)



7. Modifying Member State's existing delivery systems to improve LEADER delivery and results
8. Enable LAGs to exercise operational & strategic freedom for better LDS delivery

# Useful information and links

## LEADER/CLLD

[http://enrd.ec.europa.eu/leader-clld\\_en](http://enrd.ec.europa.eu/leader-clld_en)

## LEADER Cooperation

[http://enrd.ec.europa.eu/leader-clld/cooperation\\_en](http://enrd.ec.europa.eu/leader-clld/cooperation_en)

## LEADER Innovation

[https://enrd.ec.europa.eu/leader-clld/leader-innovation\\_en](https://enrd.ec.europa.eu/leader-clld/leader-innovation_en)

## Contact us

[leader-clld@enrd.eu](mailto:leader-clld@enrd.eu)

## ENRD upcoming events

[https://enrd.ec.europa.eu/news-events/events/upcoming\\_en](https://enrd.ec.europa.eu/news-events/events/upcoming_en)

# Thank you for your attention!

[www.enrd.ec.europa.eu](http://www.enrd.ec.europa.eu)

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