

REACT TO CRISIS IN A MULTIANNUAL PROGRAMMING FRAMEWORK

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How have the needs found concrete implementation?

How did the interventions meet the changes in the context ?

How can the *on going* evaluation advise choices consistent and suitable in order to address changes occurred over time?

A PRACTICAL APPLICATION IN PIEDMONT

Measure 121- Modernisation of agricultural holdings

The purpose of Community farm investment aid is to modernise agricultural holdings to improve their economic performance through better use of the production factors including the introduction of new technologies and innovation, targeting quality, organic products and on/off-farm diversification.

Support provided for shall be granted for tangible and/or intangible investments.

The total expenditure is 345,5 Meuro (25% of RDP)

Needs
Increase the presence of young farmers
Improve the environmental performance and the level of food safety
Improve production efficiency , introduce innovation and seek new market opportunities
Promote integration within supply chains
Increase the incidence of quality products and support their development

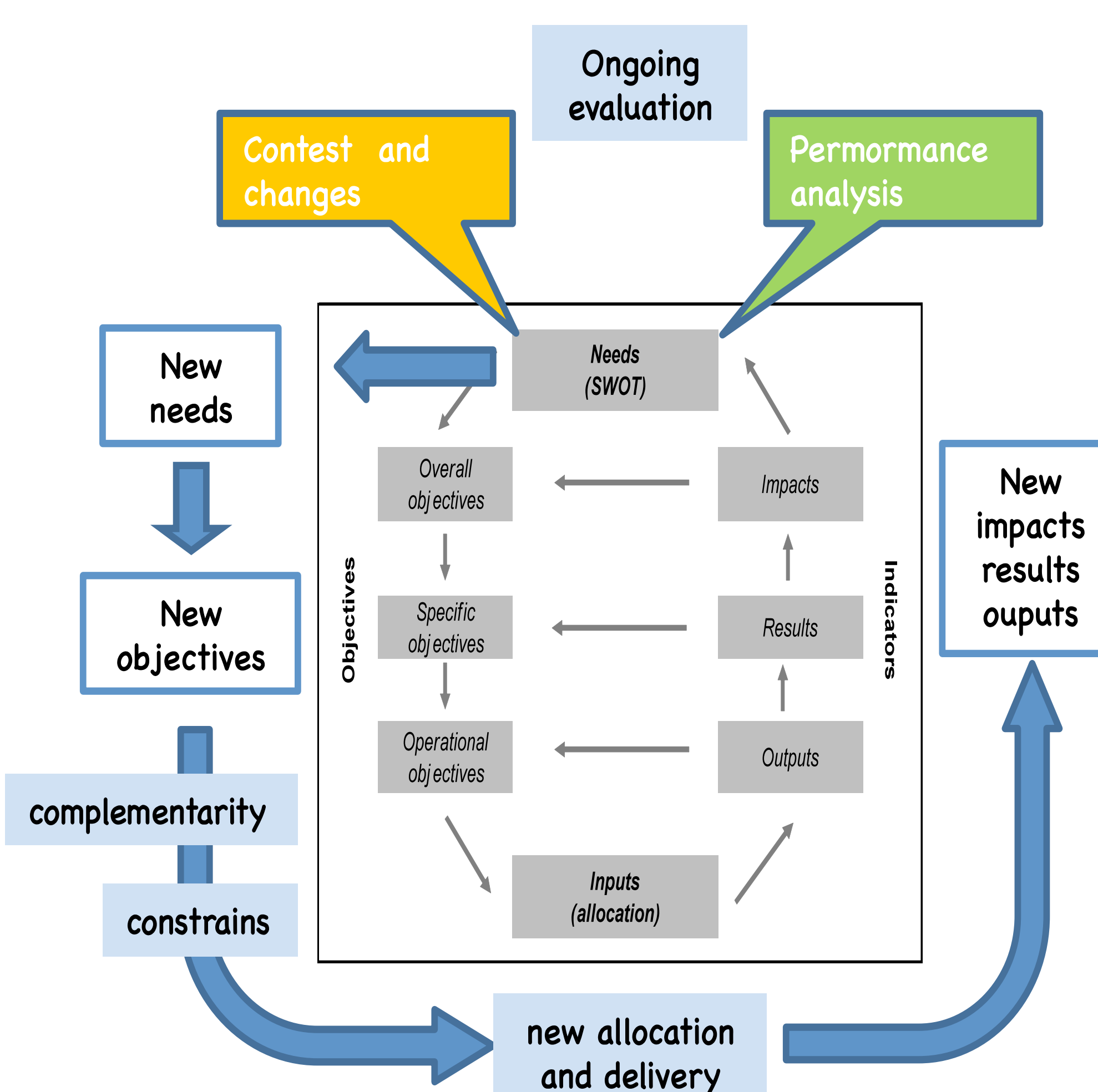
General priorities	Sectoral priorities	Territorial priorities
Young farmers Women Security at work Water management Protection of environment Animal welfare Quality production Local breeds	Priorities by tipe of intervention and by chain	Priorities by tipe of intervention and by area Priorities given to areas C and D Higher share of public cofinancing for mountain and hilly areas

2007	Call 2007
2008	Call 2008
2009	First applications eligibility Call biosafety livestock Nitrate Vulnerable Zone
2010	First payments

Priorities capabilities to meet needs

Needs	General priorities	Sectoral priorities	Territorial priorities
Increase the presence of young farmers	high	-	-
Improve the environmental performance and the level of food safety	high	high	high
Improve production efficiency, introduce innovation and seek new market opportunities	low	high	low
Promote integration within supply chains	-	low	high
Increase the incidence of quality products and support their development	high	low	high

Source: Cagliero and Pierangeli, 2009



Targets achievement

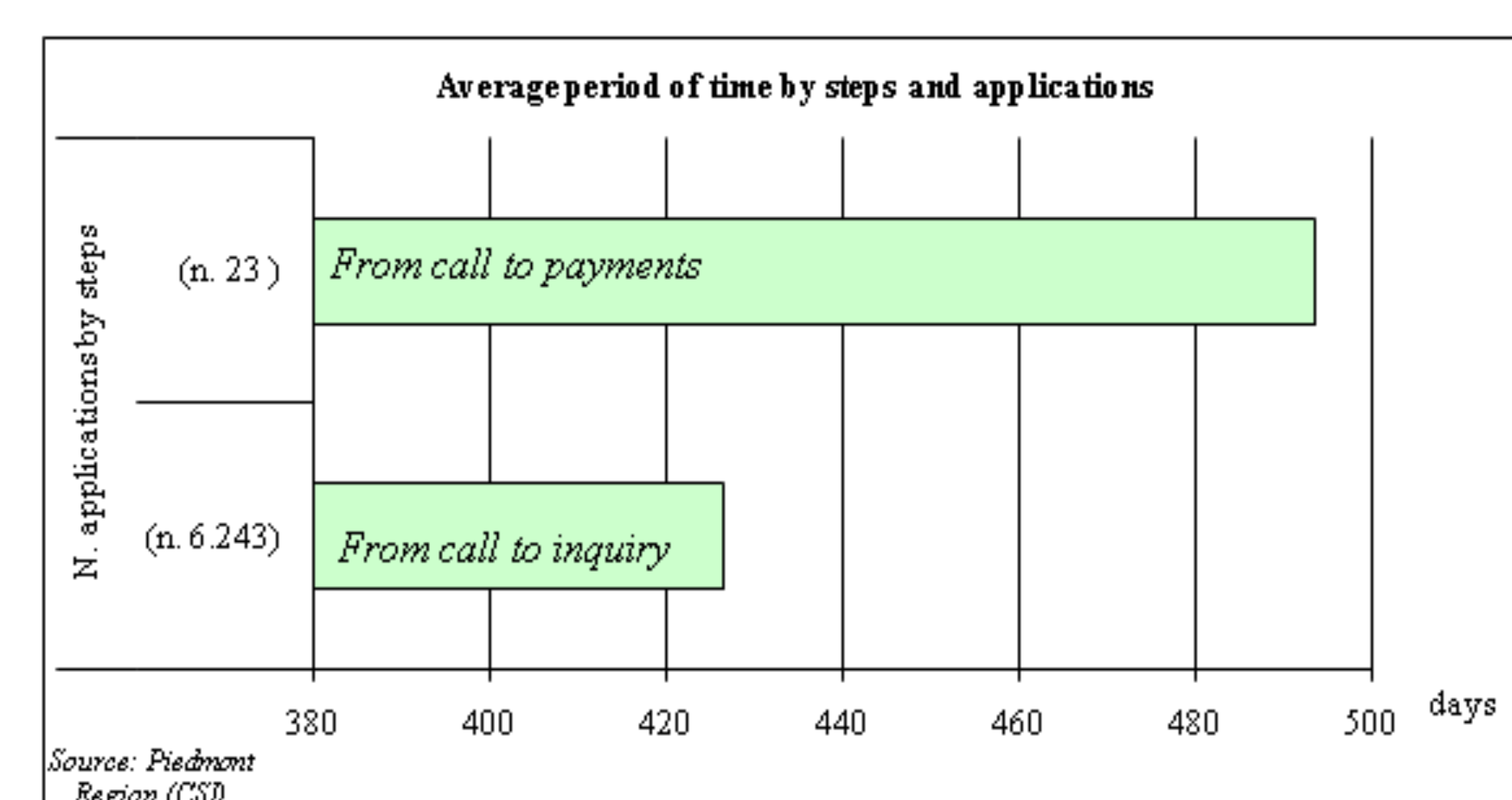
	Realised Cumulative from 2007	Target	Execution Rate
Expenditure (FAESR)	1.145	64.838	1,8%
Farms recivied support (output)	412	3.465	11,9%
Vol. Investiments (.000 euro) (output)	73.588	253.000	29,1%
Increase in Value Added (000 euro) (Result)	47	6.450	0,7%
Farms introducing new products and/or techniques (Result)	34	1.190	2,9%

Source: Piedmont Region, Annual Progress Report 2009

Implementation reaction to changes in the context

Needs	Contest changes	Mesure feedback
Increase the presence of young farmers	-	Call 2007
Improve the environmental performance and the level of food safety	Health Check & RP Reform of NVZ Biosecurity	New operations Extraordinary programme (S) Extraordinary programme (S)
Improve production efficiency , introduce innovation and seek new market opportunities	Economic crisis Reform to I pillar	Advances and financial engineering (S) Demarcation
Promote integration within supply chains	Dairy chain PO fruits & vegetables	New operations Demarcation
Increase the incidence of quality products and support their development	Economic crisis Reform to I pillar (wine)	Priorities Demarcation

* (S) - specific feedback



Source: Piedmont Region (CS)

The implementation has not been able to meet all needs and priorities

The implementation has reacted not strategically to the changes occurred to the context

Implementation through generalist calls has provided limited performances

Importance of a annually review and analysis of needs (i.e.: APRs)

Maintain the reference to the priorities framework , but more elastically.

Provide a better definition of intervention targets (i.e: territories, areas, beneficiaries, actions)

Improve the delivery systems: avoiding general calls; address priorities by thematics and sectors through direct programs