# RETERURALE NAZIONALE **20142020**

# PARTICIPATORY LABORATORY "SIMPLIFY LEADER"

FILIPPO CHIOZZOTTO, RAFFAELLA DI NAPOLI

10TH MARCH 2022







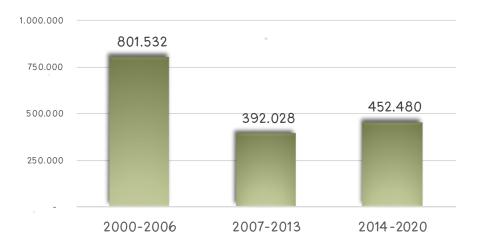




# IN ITALY, AT THE END OF THIS PROGRAMMING PERIOD, THERE WILL BE ABOUT 15,000 COMPLETED PROJECTS WITHIN LEADER

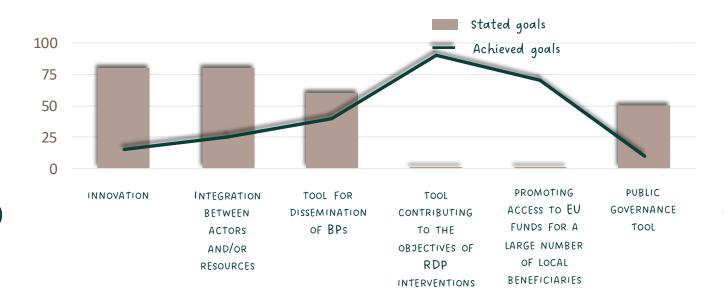
#### BUT IS EVERYTHING WORKING WELL?

### AVERAGE EXPEND. PER LAG (4 YEARS AFTER EU REG. APPROVAL)

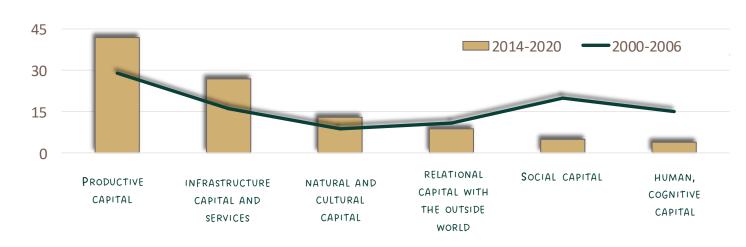


SOURCE: CREA ELABORATION ON REGIONAL PROVISIONS (RDPs, LAGS AND LDSS SELECTION CALLS, GUIDELINES); 2,393 OPERATIONS, 1,289 CALLS FOR TENDERS, 6,049 PLANNED/IMPLEMENTED PROJECTS

#### GENERAL OBJECTIVES OF LDSs



#### SPECIFIC OBJECTIVES OF LEADER INTERVENTIONS





# Oops, MAYBE SOMETHING'S GOING WRONG ...



Complex management procedures led to both a progressive loss of **ADDED VALUE** of Leader if compared to ordinary RD measures, and an exponential growth of transaction times and costs with respect to results achieved

#### COMPLEX LEADER IMPLEMENTATION PROCESSES

AT LEAST SEVEN

ADMINISTRATIVE PHASES,

DIVIDED INTO OVER 30

STEPS INVOLVING, AT

DIFFERENT TIMES, ALL

IMPLEMENTING BODIES:

MA, LAG, PA

INCREASINGLY FRAGMENTED LOCAL
DEVELOPMENT STRATEGIES

OVER 2.300 INTERVENTIONS

ABOUT 2,5 CALLS FOR EACH INTERVENTION

10 APPLICATIONS FOR EACH CALL ON AVERAGE

OVERALL TIGHTENING OF LEGISLATION

PROCUREMENT LEGISLATION

STATE AID LEGISLATION

VCM PROCEDURES

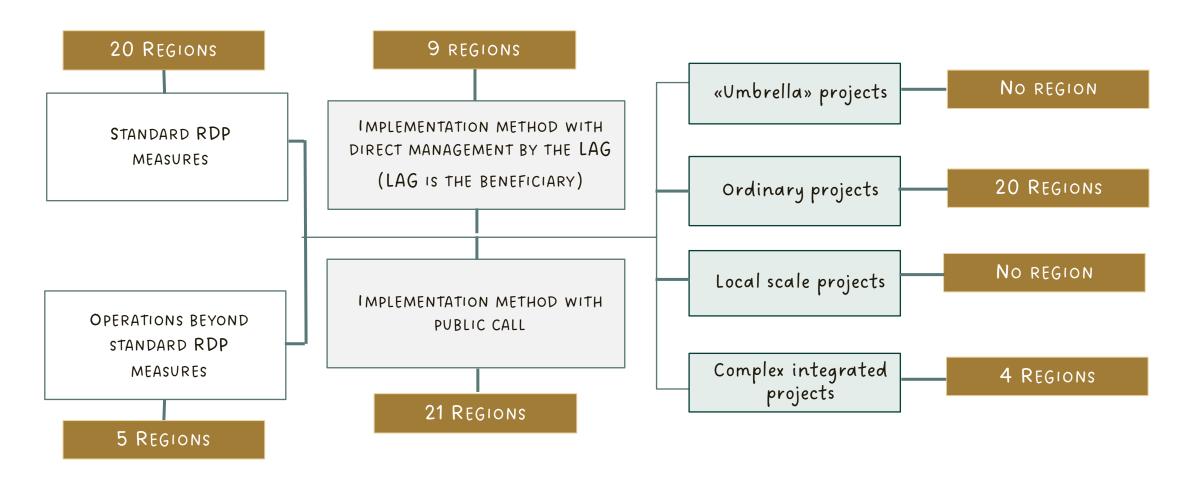
MANY MAS CHOSE
TO ALIGN LEADER
INTERVENTIONS TO
IMPLEMENTATION
MECHANISMS AND
CONTENT OF RDP
MEASURES

REDUCED ROOM FOR THE LAGS TO MOVE WITHIN THEIR LOCAL STRATEGIES, WITH LIMITED POSSIBILITY TO PLAN SPECIFIC OPERATIONS OR INTERVENTIONS DIRECTLY MANAGED BY THE LAG ITSELF, OR MORE COMPLEX TYPES OF PROJECTS



#### TYPES OF OPERATIONS AND PROJECTS IMPLEMENTED IN LDSS





Source: our elaboration on EU regulations, Guidelines to the drafting of Measure 19 forms
https://www.reterurale.it/flex/cm/pages/ServeBLOB.php/L/IT/IDPagina/14007; Documento "Orientamenti sullo sviluppo locale di tipo partecipativo per gli attori locali"
https://ec.europa.eu/regional\_policy/sources/docgener/informat/2014/guidance\_clld\_local\_actors\_it.pdf.



### ACTION-RESEARCH "SIMPLIFY LEADER"



#### AN ACTION-REASEARCH...

#### MAIN TOPICS AND ACTIVITIES

STARTS FROM SPECIFIC SITUATIONS AND ASPECTS

WHICH PROCEDURES ALLOW A CORRECT IMPLEMENTATION OF THE METHOD AND GUARANTEE GREATER EFFICIENCY AND EFFECTIVENESS OF LEADER?

REQUIRES THE PARTICIPATION OF THE ENTIRE COMMUNITY INVOLVED, THROUGHOUT THE WHOLE PROCESS

• MA, PA, TA, LAG (ORGANIZED IN WORKING GROUPS - TAXONOMY OF LEADER PROJECTS, SIMPLIFIED COSTS, LEGAL FRAMEWORK OF LAGS)

IS AIMED AT IDENTIFYING THE CONDITIONS AND ACTIONS FOR CHANGE

RECONSTRUCTION OF LEADER MODELS IN ITALY (LEADER INDEX)

IS FOCUSED ON UNDERSTANDING THE NATURE OF PROCESSES

ANALYSIS OF MECHANISMS AND IMPLEMENTATION TIMES BY TYPE OF INTERVENTION (ORDINARY, SPECIFIC), IMPLEMENTATION METHOD (PUBLIC CALL, IN AGREEMENT, DIRECT MANAGEMENT), TYPE OF PROJECT (COMPLEX, LOCAL SCALE, UMBRELLA, ECC.), TYPE OF BENEFICIARY (LAG, PUBLIC BODY, PRIVATE BODY, AGGREGATE)

ROLES, DELEGATED FUNCTIONS AND LEGAL FRAMEWORK OF LAGS

IT MATCHES SITUATIONS TO THE WAY PEOPLE OPERATE

• DESIGNS OF AD HOC METHODOLOGIES (E.G. BY TYPE OF PROJECT, SIMPLIFIED COST OPTIONS, SELECTION OF BENEFICIARIES, ETC.)

OFFERS READY-TO-USE SOLUTIONS AND TOOLS, AND TRAINING FOR ALL ACTORS

ACCOMPANIMENT AND TRAINING OF LAGS TO IMPLEMENT THE ADOPTED SOLUTIONS



TUSCANY, AN

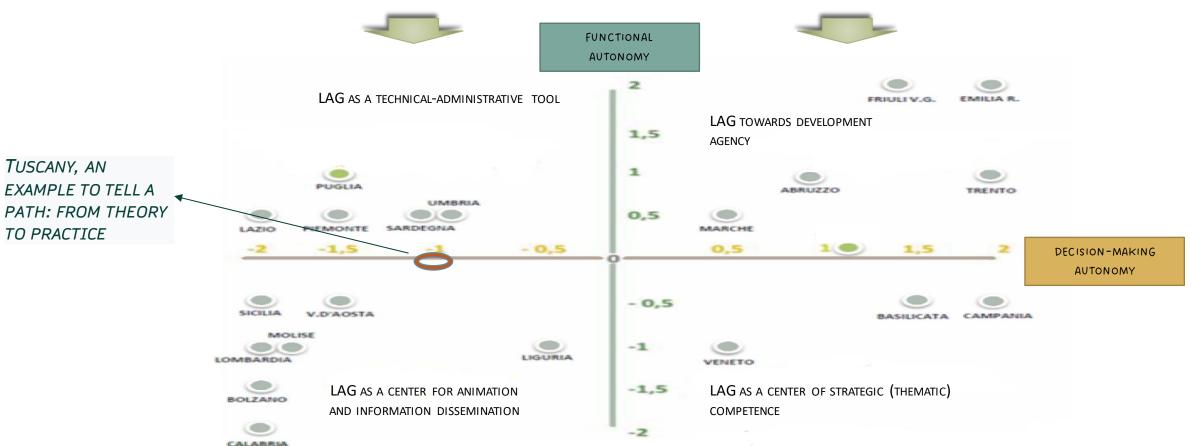
TO PRACTICE

# **LEADER INDEX**



STRATEGIES AS A TOOL FOR: DISSEMINATING BP; COMPETING WITH RDP MEASURES.

STRATEGIES AS A TOOL FOR: PROCESS, PRODUCT AND SOCIAL INNOVATION; STRENGTHENING THE LOCAL SYSTEM (INTEGRATION)



Italian regions



THE SPECIFIC LEADER OPERATION "COMMUNITY REGENERATION PROJECTS" WAS CREATED TO ADDRESS THE SOCIAL AND ECONOMIC CRISIS RESULTING FROM COVID-19, TO:

- BRING OUT BOTTOM-UP DESIGNED IDEAS THAT
   BETTER MEET LOCAL NEEDS
- STRENGTHEN THE INTEGRATION BETWEEN ACTORS
   AND RESOURCES TO SUPPORT COLLECTIVE SERVICES

THE OPERATION INCLUDES TWO SUB-ACTIONS:

- A. ACCOMPANIMENT TO LOCAL ACTORS (DIRECT LAG MANAGEMENT)
- B. SELECTION AND IMPLEMENTATION OF COMMUNITY PROJECTS (LAG CALL)

THE OPERATION IS CARRIED OUT IN THREE STEPS:

- ACCOMPANIMENT IN THE CREATION OF PROJECT PARTNERSHIPS AND IN THE DRAFTING OF THE PROJECT IDEA
- 2. PUBLICATION OF THE CALL FOR SELECTION OF PROJECT PROPOSALS
- 3. IMPLEMENTATION OF COMMUNITY PROJECTS

«SIMPLIFY LEADER»
LABORATORY
(2020-2021)



FOCUS GROUP WITH ALL
LEADER ACTORS OF
TUSCANY REGION (MA,
PA, TA, LAGS)
(JUNE 2020)



SUPPORT TO RDP
REVISION (INTRODUCING
THE POSSIBILITY FOR
LAGS TO PLAN SPECIFIC
AND DIRECTLY MANAGED
OPERATIONS

RETERURALE NAZIONALE 20142020

(OCTOBER 2020)



IMPLEMENTATION AT THE LOCAL LEVEL

(MA, LAGs & PA WORKING TOGETHER ON ALL TECHNICAL ISSUES)



TRAINING TO LAGS
"TOOLS AND METHODS FOR
PARTICIPATORY
ANIMATION AND
PLANNING"

(April-May 2021)



IN-DEPTH ANALYSIS TO
DRAFT THE INTERVENTION
"COMMUNITY
REGENERATION PROJECTS"
IN THE LDSs OF TUSCAN
LAGS

(JAN-FEB 2021)



EXECUTIVE PLANNING AND START-UP OF SUB-ACTION A

(JUNE 2021)



PREPARATION OF CALLS,
INFORMATION SYSTEMS
AND CHECKLISTS FOR
CONTROLS

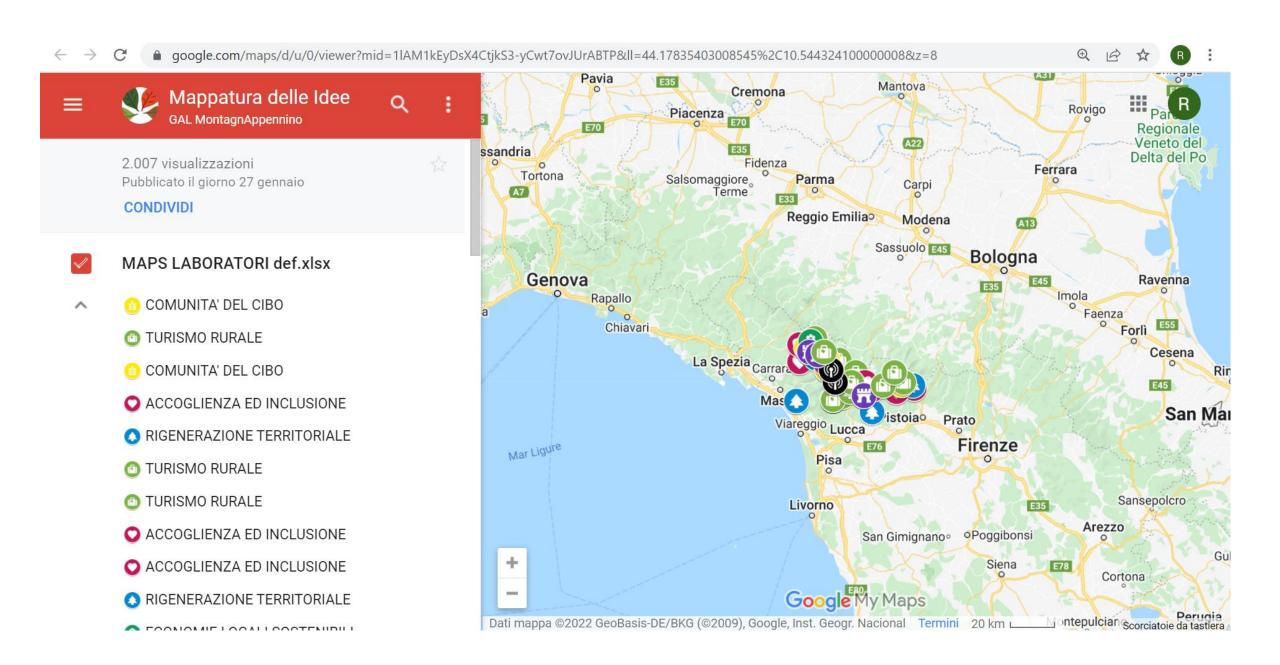
(JANUARY-MARCH 2022)



PUBLICATION OF THE CALL FOR SELECTION OF COMMUNITY PROJECTS...

Joint Evaluation activity on the effectiveness and efficiency of the intervention starting from the second half of 2022





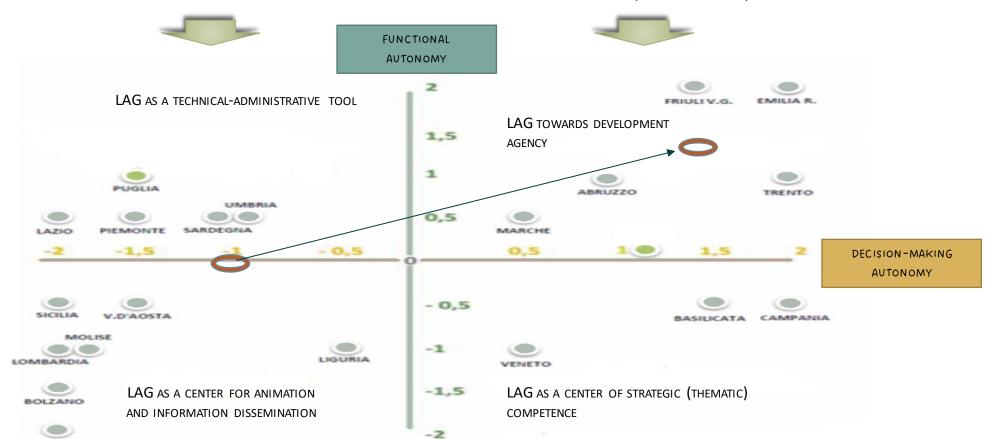


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TUSCANY, AN
EXAMPLE TO TELL A
PATH: FROM THEORY
TO PRACTICE

Italian regions

CALABRIA







https://www.reterurale.it/flex/cm/pages/ServeBLOB.php/L/IT/IDPagina/1 8212

















https://www.montagnappennino.it/



# THANKS FOR YOUR ATTENTION!

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