



A more integrated approach to territorial development in  
the next period.

On-going reflections from the Highlands & Islands of  
Scotland

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# Structure

- an over view of the Highlands & Islands of Scotland – issues and opportunities
- how we have used EU funds to date – good and bad.
- opportunities for 2014-2020 programming





**HIE Area**



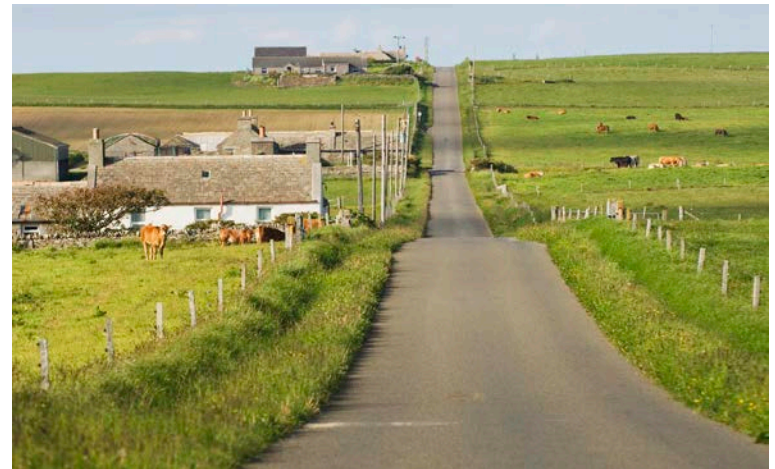
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# The Highlands & Islands

- characterised by mountains and islands
- fragile (but often not fertile) environment
- sparsely populated and scattered settlements
- past dominance of primary industries – farming and fishing
- SMEs dominate





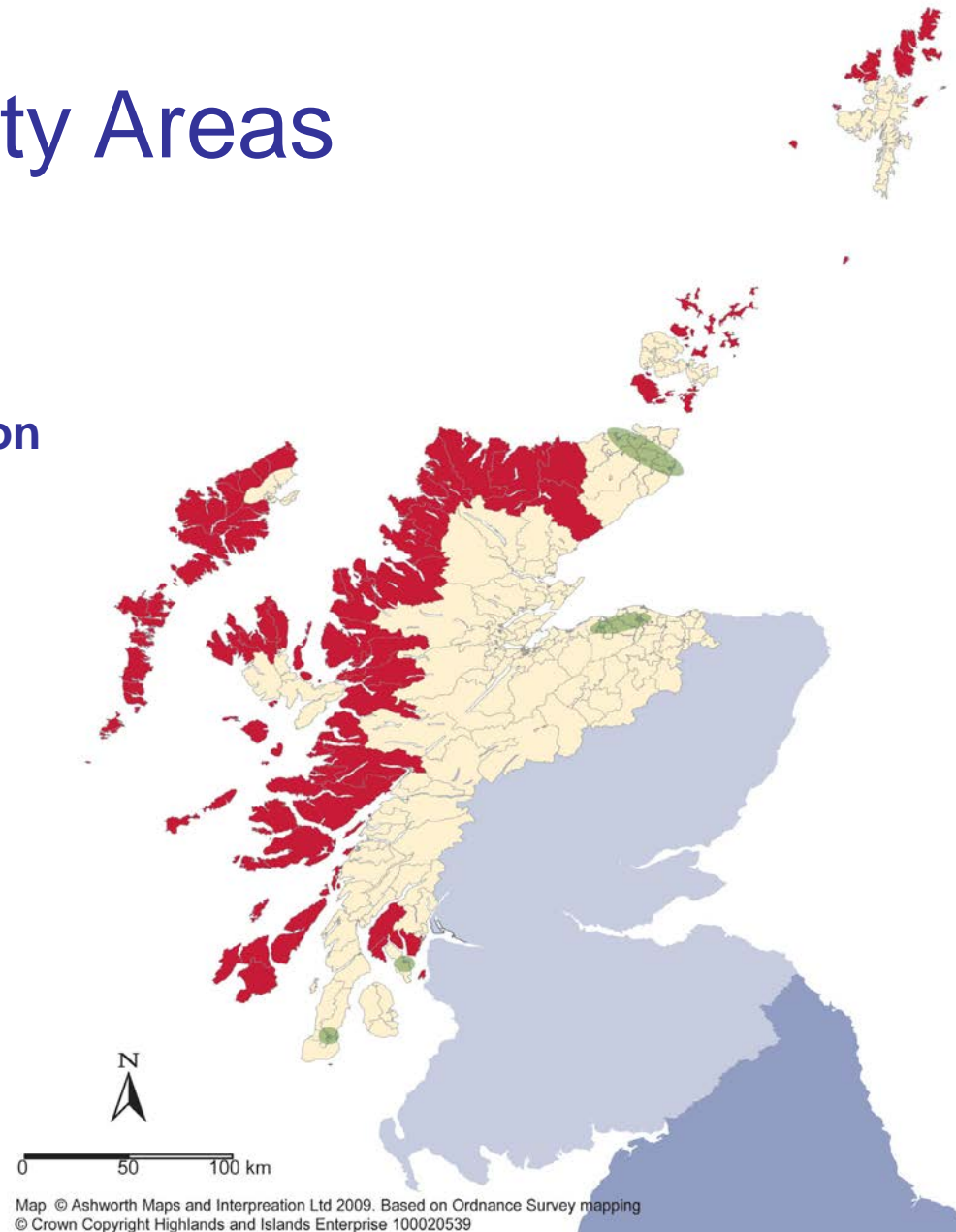
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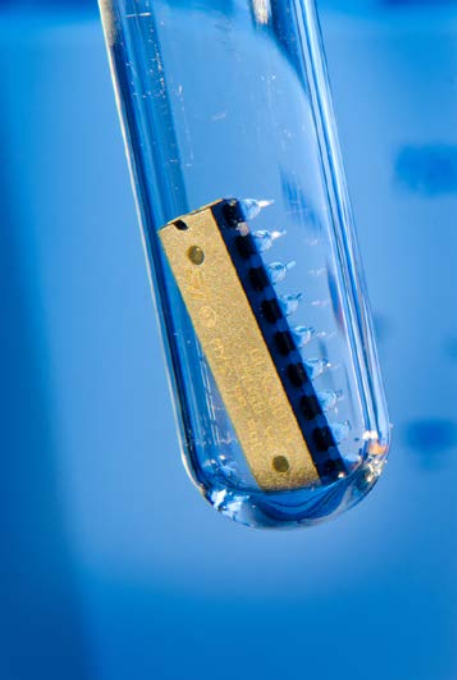
# Priority Areas

-  **Fragile Areas**
-  **Areas of employment action**



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# EU Programmes in the Highlands & Islands 2007 -2013

- H&I Structural Funds Programme (Convergence)
  - €180M (€120M ERDF, €60m ESF)
  - 2 Strategic Delivery Bodies (HIE, University of the H&I plus competitive funding rounds
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- Scottish Rural Development Programme - €600m split across 4 axes.
- Continuous approval of forestry and some environmental programmes. Competitive funding rounds for farm / business investment
- LEADER – 6.5% of funds

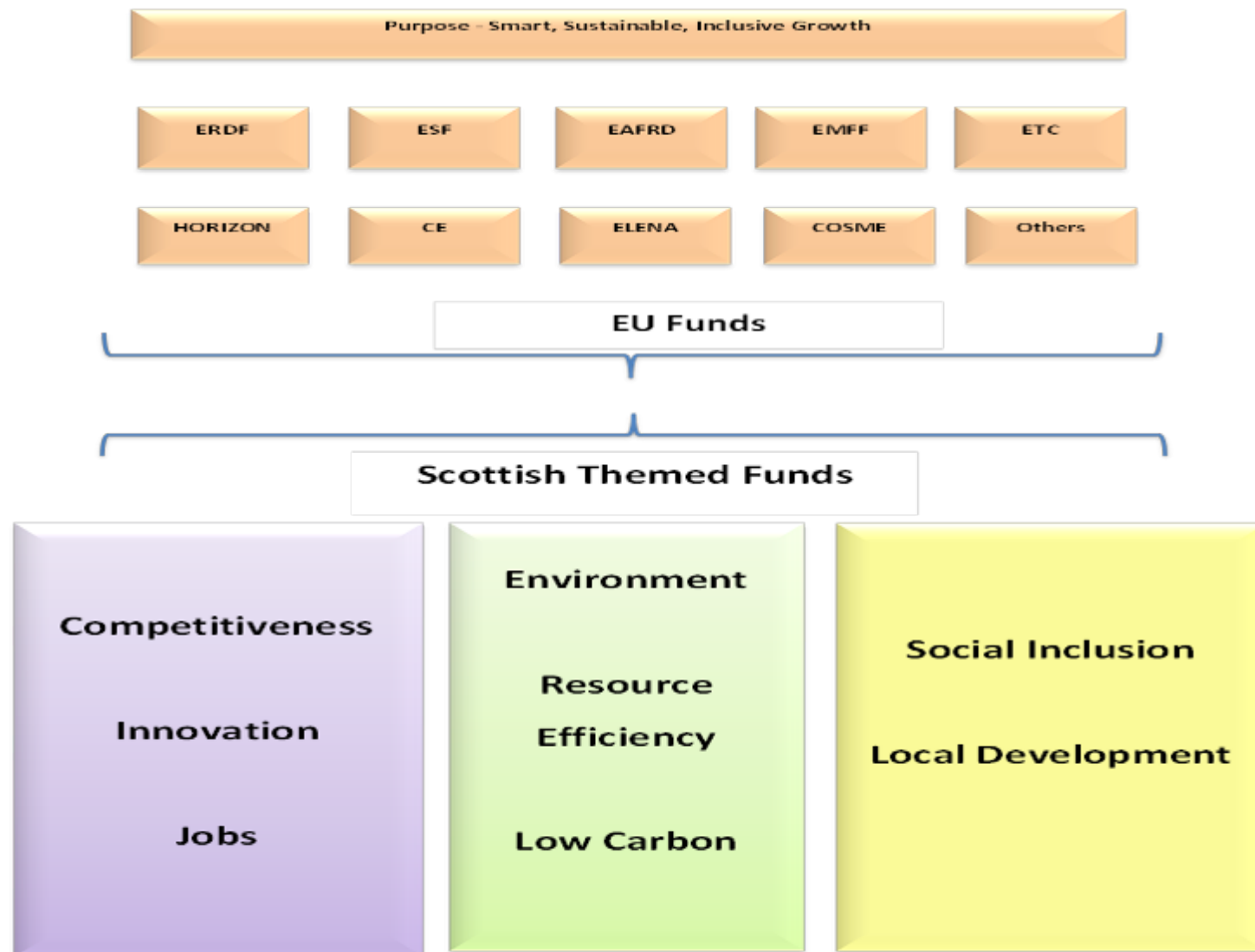




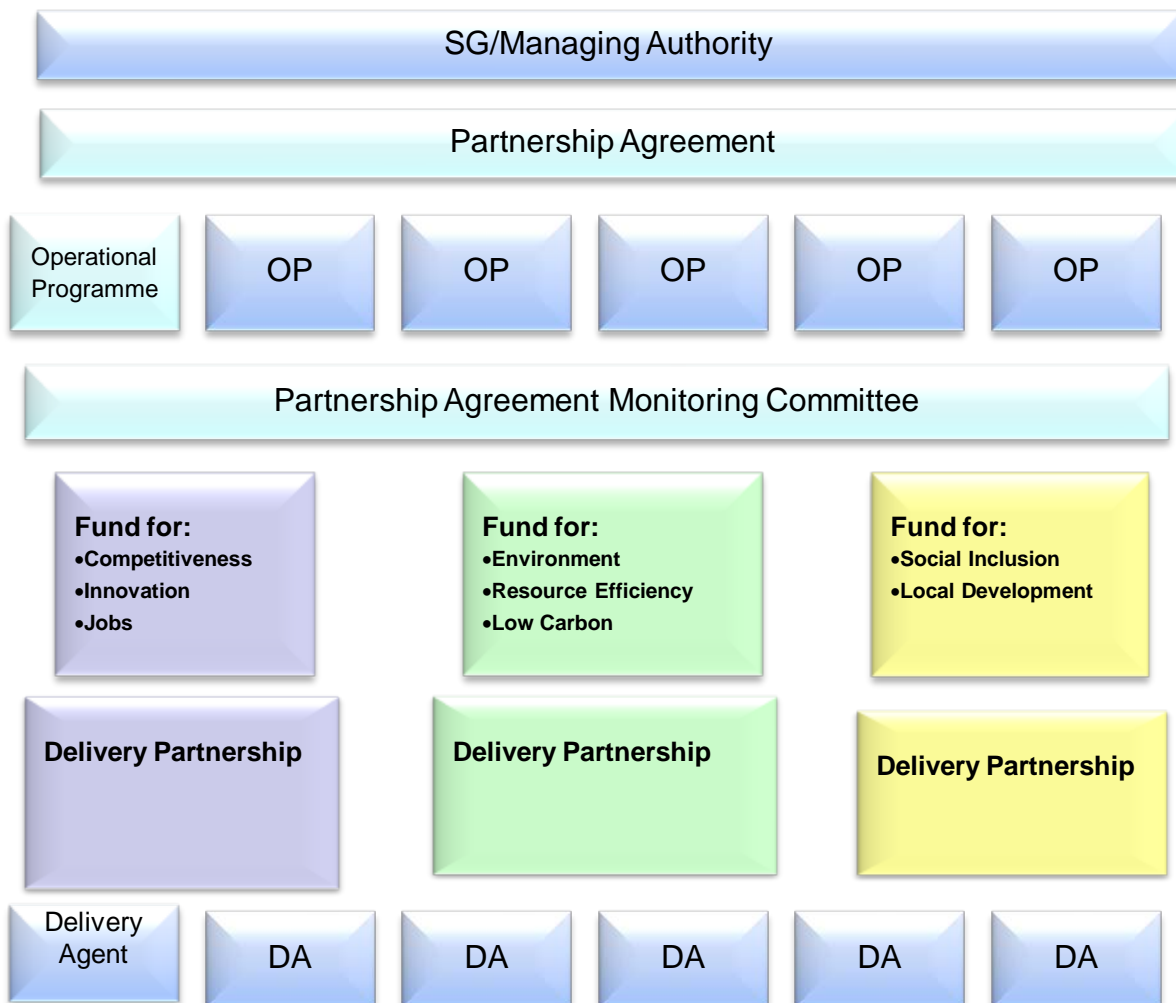
# Lessons Learned 2007 - 2013

- there needs to be a clear strategic rationale for intervention. Programming suffered when this was not evident
- national delivery must take account of regional circumstances
- poor integration means missed opportunities
- strategic focus, not spreading funds thinly





# Governance





# What we like...

- a drive to integrate funding to focus on key EU2020 / Scottish themes
- a focus on outcomes and impacts – what difference is EU funding going to make?
- Extended use of strategic delivery mechanisms...combined with the possibility of using new tools...from national to local level



## ...and what we don't

- an all Scotland approach makes it more difficult (though not impossible) to address the specific issues and opportunities of the Highlands & Islands
- a governance structure which could exclude some stakeholders
- uncertainty and audit concerns do not encourage use of new tools



# Thank You

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